

# Foothill Elementary

## School Accountability Report Card Reported Using Data from the 2017—18 School Year California Department of Education

By February 1 of each year, every school in California is required by state law to publish a School Accountability Report Card (SARC). The SARC contains information about the condition and performance of each California public school. Under the Local Control Funding Formula (LCFF) all local educational agencies (LEAs) are required to prepare a Local Control and Accountability Plan (LCAP), which describes how they intend to meet annual school-specific goals for all pupils, with specific activities to address state and local priorities. Additionally, data reported in an LCAP is to be consistent with data reported in the SARC.

- For more information about SARC requirements, see the California Department of Education (CDE) SARC web page at <https://www.cde.ca.gov/ta/ac/sa/>.
- For more information about the LCFF or LCAP, see the CDE LCFF web page at <https://www.cde.ca.gov/fq/aa/lc/>.
- For additional information about the school, parents/guardians and community members should contact the school principal or the district office.

### DataQuest

DataQuest is an online data tool located on the CDE DataQuest web page at <https://dq.cde.ca.gov/dataquest/> that contains additional information about this school and comparisons of the school to the district and the county. Specifically, DataQuest is a dynamic system that provides reports for accountability (e.g., test data, enrollment, high school graduates, dropouts, course enrollments, staffing, and data regarding English learners).

### Internet Access

Internet access is available at public libraries and other locations that are publicly accessible (e.g., the California State Library). Access to the Internet at libraries and public locations is generally provided on a first-come, first-served basis. Other use restrictions may include the hours of operation, the length of time that a workstation may be used (depending on availability), the types of software programs available on a workstation, and the ability to print documents.

## Felicia Roggero, Principal

 Principal, Foothill Elementary

### About Our School

Greetings! Welcome to Foothill/GFS Elementary School, a place where learning is evident in the daily engagement of children, families, and staff members! You will find that this campus is a special place; a place that brings together children, families, and educators to create a community that values and depends upon each other to construct the finest educational experience for all.

We are part of the Goleta Union School District whose mission is to maximize academic, intellectual, and personal growth in order for each student to prosper in, and positively influence, a diverse and dynamic world. In fact, at Foothill/GFS Elementary Schools, we envision maximizing student capacity through educating the whole child. Our school mission, then, is to create a safe learning environment that addresses the needs of the whole child. Each day we strive to exemplify our mission where parents, teachers and students work as a team to meet the academic, social, emotional and physical needs of all children through consistent communication, timely information, and shared knowledge. Our commitment to SOAR, a Positive Behavior Support System that integrates our character education expectations, helps us to fulfill our mission. With a focus on the Character Counts tenets of being SAFE, OPEN, ACCEPTING, RESPONSIBLE and RESPECTFUL, our parents, teachers, and students work to create a positive culture.

### Contact

*Foothill Elementary*  
711 Ribera Dr.  
Santa Barbara, CA 93111-1808

Phone: 805-681-1268  
E-mail: [froggero@goleta.k12.ca.us](mailto:froggero@goleta.k12.ca.us)

## About This School

### Contact Information (School Year 2018—19)

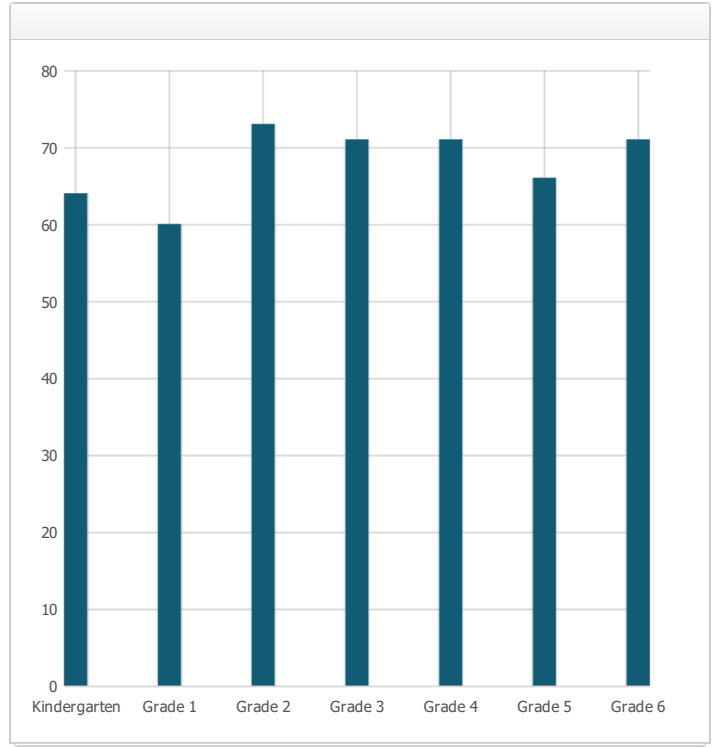
District Contact Information (School Year 2018—19)	
<b>District Name</b>	Goleta Union Elementary
<b>Phone Number</b>	(805) 681-1200
<b>Superintendent</b>	Donna Lewis
<b>E-mail Address</b>	<a href="mailto:dlewis@goleta.k12.ca.us">dlewis@goleta.k12.ca.us</a>
<b>Web Site</b>	<a href="http://www.goleta.k12.ca.us">www.goleta.k12.ca.us</a>

School Contact Information (School Year 2018—19)	
<b>School Name</b>	Foothill Elementary
<b>Street</b>	711 Ribera Dr.
<b>City, State, Zip</b>	Santa Barbara, Ca, 93111-1808
<b>Phone Number</b>	805-681-1268
<b>Principal</b>	Felicia Roggero, Principal
<b>E-mail Address</b>	<a href="mailto:froggero@goleta.k12.ca.us">froggero@goleta.k12.ca.us</a>
<b>County-District-School (CDS) Code</b>	42691956045447

*Last updated: 1/15/2019*

### Student Enrollment by Grade Level (School Year 2017–18)

Grade Level	Number of Students
Kindergarten	64
Grade 1	60
Grade 2	73
Grade 3	71
Grade 4	71
Grade 5	66
Grade 6	71
<b>Total Enrollment</b>	<b>476</b>



Last updated: 12/20/2018

### Student Enrollment by Student Group (School Year 2017–18)

Student Group	Percent of Total Enrollment
Black or African American	0.4 %
American Indian or Alaska Native	%
Asian	3.8 %
Filipino	0.2 %
Hispanic or Latino	29.0 %
Native Hawaiian or Pacific Islander	%
White	58.4 %
Two or More Races	8.0 %
Other	0.2 %
Student Group (Other)	Percent of Total Enrollment
Socioeconomically Disadvantaged	20.8 %
English Learners	11.1 %
Students with Disabilities	5.3 %
Foster Youth	%

## A. Conditions of Learning

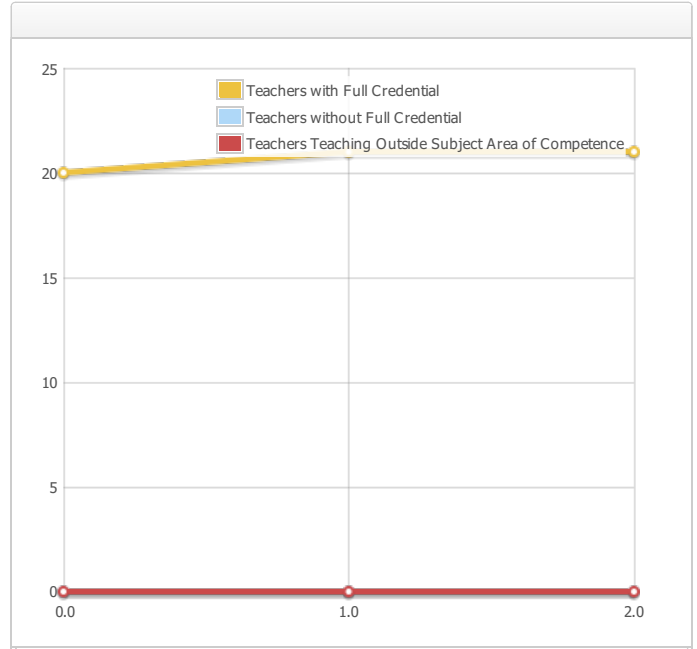
### State Priority: Basic

The SARC provides the following information relevant to the State priority: Basic (Priority 1):

- Degree to which teachers are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- Pupils have access to standards-aligned instructional materials; and
- School facilities are maintained in good repair

#### Teacher Credentials

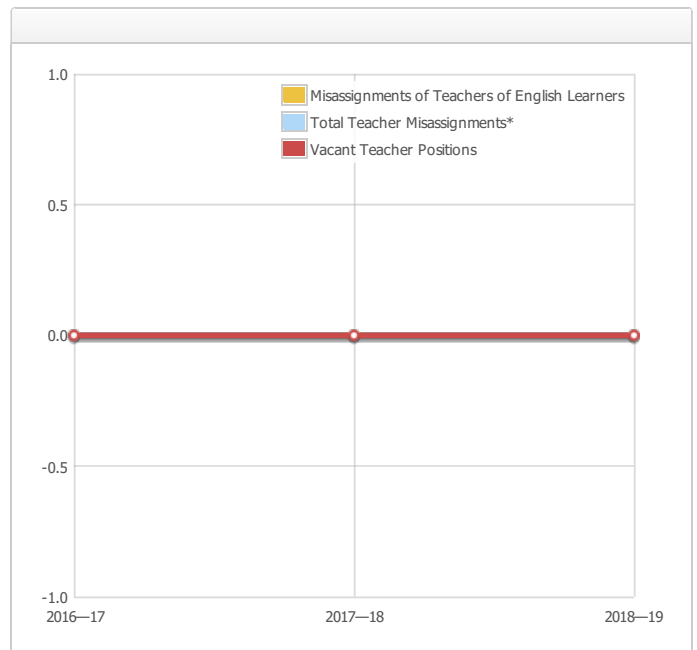
Teachers	School 2016—17	School 2017—18	School 2018—19	District 2018—19
With Full Credential	20	21	21	165
Without Full Credential	0	0	0	1
Teachers Teaching Outside Subject Area of Competence (with full credential)	0	0	0	0



Last updated: 1/2/2019

#### Teacher Misassignments and Vacant Teacher Positions

Indicator	2016—17	2017—18	2018—19
Misassignments of Teachers of English Learners	0	0	0
Total Teacher Misassignments*	0	0	0
Vacant Teacher Positions	0	0	0



Note: "Misassignments" refers to the number of positions filled by teachers who lack legal authorization to teach that grade level, subject area, student group, etc.

\* Total Teacher Misassignments includes the number of Misassignments of Teachers of English Learners.

Last updated: 1/2/2019

**Quality, Currency, Availability of Textbooks and Instructional Materials (School Year 2018—19)**

Year and month in which the data were collected: September 2018

<b>Subject</b>	<b>Textbooks and Instructional Materials/year of Adoption</b>	<b>From Most Recent Adoption?</b>	<b>Percent Students Lacking Own Assigned Copy</b>
Reading/Language Arts	Reading Wonders K - 6 World of Wonders Pre-K Wonderworks (Intervention)	Yes	0.0 %
Mathematics	Math Learning Center Bridges (K - 5) College Preparatory Math (CPM) Core Connections I (6th)	Yes	0.0 %
Science	Full Option Science Systems (K-5) Holt California Science: Earth Science (Grade 6)	Yes	0.0 %
History-Social Science	Reflections (K-6)	Yes	0.0 %
Foreign Language			0.0 %
Health	Spark (K-6)	Yes	0.0 %
Visual and Performing Arts			0.0 %
Science Lab Eqpmt (Grades 9-12)	N/A	N/A	0.0 %

Note: Cells with N/A values do not require data.

Last updated: 1/15/2019

## School Facility Conditions and Planned Improvements

Overall site is in very good condition. The facilities on this site are beginning to show age as improvements will need to be made soon. Asphalt needs maintenance and will ultimately need to be replaced. All heating systems have met their useful service lives and will need to be upgraded. Roof systems will also need to be replaced soon and the fire alarm system is in the process of being updated. Overall, the site is safe for students, staff, and the community and classrooms are very safe environments. Overall site is in very good condition. The facilities on this site are beginning to show age as improvements will need to be made soon. Asphalt needs maintenance and will ultimately need to be replaced. All heating systems have met their useful service lives and will need to be upgraded. Roof systems will also need to be replaced soon and the fire alarm system is in the process of being updated. This school site is safe for students, staff, and the community and classrooms are very safe environments for learning.

*Last updated: 1/11/2019*

## School Facility Good Repair Status

Year and month of the most recent FIT report: November 2018

System Inspected	Rating	Repair Needed and Action Taken or Planned
<b>Systems:</b> Gas Leaks, Mechanical/HVAC, Sewer	Good	
<b>Interior:</b> Interior Surfaces	Good	
<b>Cleanliness:</b> Overall Cleanliness, Pest/Vermin Infestation	Good	
<b>Electrical:</b> Electrical	Good	
<b>Restrooms/Fountains:</b> Restrooms, Sinks/Fountains	Good	
<b>Safety:</b> Fire Safety, Hazardous Materials	Good	
<b>Structural:</b> Structural Damage, Roofs	Good	
<b>External:</b> Playground/School Grounds, Windows/Doors/Gates/Fences	Fair	Playground asphalt falling apart and needs to be replaced.

## Overall Facility Rate

Year and month of the most recent FIT report: November 2018

Overall Rating	Good
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*Last updated: 1/16/2019*

## B. Pupil Outcomes

### State Priority: Pupil Achievement

The SARC provides the following information relevant to the State priority: Pupil Achievement (Priority 4):

- **Statewide assessments** (i.e., California Assessment of Student Performance and Progress [CAASPP] System, which includes the Smarter Balanced Summative Assessments for students in the general education population and the California Alternate Assessments [CAAs] for English language arts/literacy [ELA] and mathematics given in grades three through eight and grade eleven. Only eligible students may participate in the administration of the CAAs. CAAs items are aligned with alternate achievement standards, which are linked with the Common Core State Standards [CCSS] for students with the most significant cognitive disabilities); and
- The percentage of students who have successfully completed courses that satisfy the requirements for entrance to the University of California and the California State University, or career technical education sequences or programs of study.

#### CAASPP Test Results in ELA and Mathematics for All Students Grades Three through Eight and Grade Eleven Percentage of Students Meeting or Exceeding the State Standard

Subject	School 2016—17	School 2017—18	District 2016—17	District 2017—18	State 2016—17	State 2017—18
English Language Arts / Literacy (grades 3-8 and 11)	81.0%	78.0%	59.0%	62.0%	48.0%	50.0%
Mathematics (grades 3-8 and 11)	79.0%	76.0%	57.0%	59.0%	37.0%	38.0%

Note: Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: ELA and Mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3-Alternate) on the CAAs divided by the total number of students who participated in both assessments.

*Last updated: 1/14/2019*

### CAASPP Test Results in ELA by Student Group Grades Three through Eight and Grade Eleven (School Year 2017–18)

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Met or Exceeded
All Students	280	272	97.14%	78.31%
Male	132	128	96.97%	72.66%
Female	148	144	97.30%	83.33%
Black or African American	--	--	--	
American Indian or Alaska Native				
Asian	--	--	--	
Filipino	--	--	--	
Hispanic or Latino	87	85	97.70%	60.00%
Native Hawaiian or Pacific Islander				
White	161	157	97.52%	87.90%
Two or More Races	19	18	94.74%	77.78%
Socioeconomically Disadvantaged	61	58	95.08%	60.34%
English Learners	36	34	94.44%	64.71%
Students with Disabilities	21	18	85.71%	27.78%
Students Receiving Migrant Education Services				
Foster Youth				

Note: ELA test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3–Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Note: Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

*Last updated: 1/14/2019*



### CAASPP Test Results in Mathematics by Student Group Grades Three through Eight and Grade Eleven (School Year 2017—18)

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Met or Exceeded
All Students	280	273	97.50%	75.82%
Male	132	129	97.73%	77.52%
Female	148	144	97.30%	74.31%
Black or African American	--	--	--	
American Indian or Alaska Native				
Asian	--	--	--	
Filipino	--	--	--	
Hispanic or Latino	87	85	97.70%	57.65%
Native Hawaiian or Pacific Islander				
White	161	156	96.89%	83.97%
Two or More Races	19	19	100.00%	89.47%
Socioeconomically Disadvantaged	61	59	96.72%	54.24%
English Learners	36	36	100.00%	55.56%
Students with Disabilities	21	16	76.19%	25.00%
Students Receiving Migrant Education Services				
Foster Youth				

Note: Mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3–Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Note: Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

*Last updated: 1/14/2019*

**CAASPP Test Results in Science for All Students  
 Grades Five, Eight and High School  
 Percentage of Students Meeting or Exceeding the State Standard**

<b>Subject</b>	<b>School 2016–17</b>	<b>School 2017–18</b>	<b>District 2016–17</b>	<b>District 2017–18</b>	<b>State 2016–17</b>	<b>State 2017–18</b>
Science (grades 5, 8, and high school)	N/A	N/A	N/A	N/A	N/A	N/A

Note: Cells with N/A values do not require data.

Note: The 2016–17 and 2017–18 data are not available. The CDE is developing a new science assessment based on the Next Generation Science Standards for California Public Schools (CA NGSS). The new California Science Test (CAST) was pilot-tested in spring 2017 and field-tested in spring 2018. The CAST will be administered operationally during the 2018–19 school year. The CAA for Science was pilot-tested for two years (i.e., 2016–17 and 2017–18) and the CAA for Science will be field-tested in 2018–19.

Note: Science test results include the CAST and the CAA for Science. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the CAST plus the total number of students who met the standard (i.e., achieved Level 3–Alternate) on the CAA for Science divided by the total number of students who participated on both assessments.

*Last updated: 1/14/2019*

# State Priority: Other Pupil Outcomes

The SARC provides the following information relevant to the State priority: Other Pupil Outcomes (Priority 8):

- Pupil outcomes in the subject area of physical education

## California Physical Fitness Test Results (School Year 2017–18)

Grade Level	Percentage of Students Meeting Four of Six Fitness Standards	Percentage of Students Meeting Five of Six Fitness Standards	Percentage of Students Meeting Six of Six Fitness Standards
5	12.5%	21.9%	65.6%

Note: Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

*Last updated: 1/14/2019*

## C. Engagement

### State Priority: Parental Involvement

The SARC provides the following information relevant to the State priority: Parental Involvement (Priority 3):

- Efforts the school district makes to seek parent input in making decisions for the school district and each school site

#### Opportunities for Parental Involvement (School Year 2018—19)

Parents are engaged at Foothill/Goleta Family School, belonging to various school and district teams as well as working in classrooms as volunteers and helping with school field trips and events. Foothill/Goleta Family School has a strong, supportive Parent Teacher Association (PTA). The PTA is focused on supporting students and staff in academics and growth, and has a common goal of helping every student on the path towards being successful learners. Foothill/Goleta Family School is represented at the District Advisory Council (DAC), Gifted Education Committee, and a District English Learner Advisory Council. On site, the School Site Council and English Learner Advisory Council also works to engage Foothill/Goleta Family School to provide opportunities for parents to collaborate with staff in creating the best educational experience possible for our scholars. Families participate in special events such as Science Night, Career Day, Fall Carnival, Reflections and Talent Show to name a few. We also celebrate successes together, recognizing students with classroom celebrations and school events. Many of our events are built around coming together as a school community in support of our school. We believe the strong partnership between students, families and school makes a tremendous, positive difference in student's lives at Foothill/Goleta Family School.

# State Priority: Pupil Engagement

The SARC provides the following information relevant to the State priority: Pupil Engagement (Priority 5):

- High school dropout rates; and
- High school graduation rates

# State Priority: School Climate

The SARC provides the following information relevant to the State priority: School Climate (Priority 6):

- Pupil suspension rates;
- Pupil expulsion rates; and
- Other local measures on the sense of safety

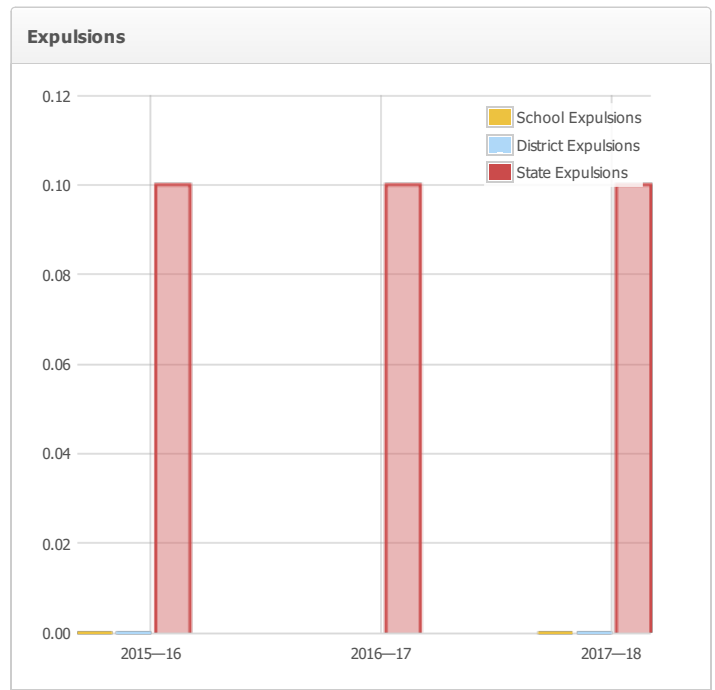
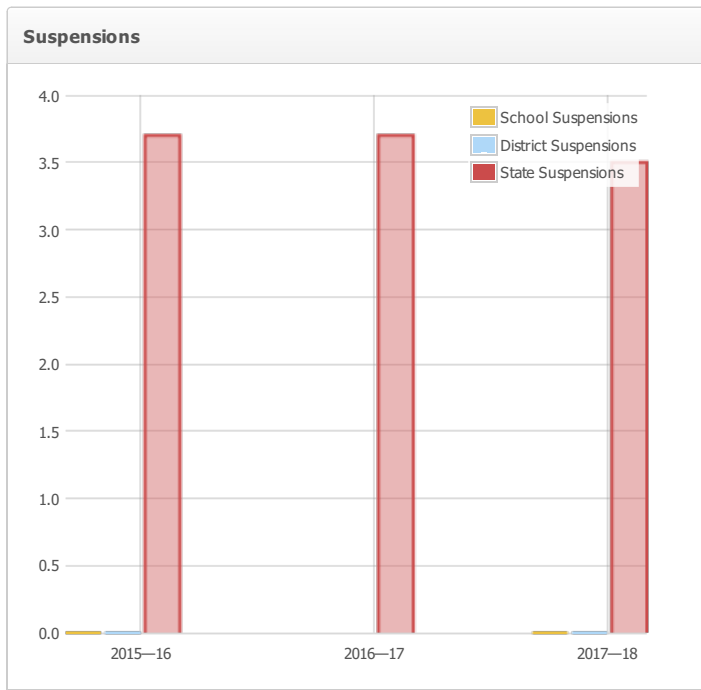
## Suspensions and Expulsions

Suspensions:

School: 0

District: .016

	School			District			State		
Rate	2015—16	2016—17	2017—18	2015—16	2016—17	2017—18	2015—16	2016—17	2017—18
Suspensions	--	--	0.0%	--	--	0.0%	3.7%	3.7%	3.5%
Expulsions	--	--	0.0%	--	--	0.0%	0.1%	0.1%	0.1%



Last updated: 12/21/2018

## School Safety Plan (School Year 2018—19)

The following information on emergency preparedness and supervision of students is current with respect to student safety. The section on student conduct outlines the responsibilities of students for their own behavior and learning.

**Security:** The school posts required public signs to communicate rules prohibiting smoking, skateboarding, and alcoholic beverages. Signs are also posted to inform visitors that the school grounds close at dusk. Alarm systems, fencing, and lighting are periodically tested to ensure a safe environment. Each school is represented on the district Safety Committee. Monthly, concerns or issues regarding campus security are shared. The District Maintenance and Operations staff and principals all carry walkie-talkies in order to be available at all times. All are quick to respond to any concerns.

**Emergency Preparedness:** The school updates the emergency plan annually. Periodically, a staff in-service is held for members to review his or her role in an emergency situation according to the plan. The plan is on file in the school office. Emergency preparedness drills are conducted regularly to ensure students and staff safety in the event of fire, earthquake, or other disaster. The plan focuses on the three R's of disaster preparedness: readiness, response, and recovery to teach all students and staff to be prepared should any emergency occur.

**Supervision of Students:** Classroom teachers are responsible for maintaining a safe learning environment. Students are carefully supervised within classrooms and on the playground. Yard duty supervisors are employed at recess and lunchtime to ensure a safe environment for students. School policies regarding behavior are reviewed with students and staff regularly. Policies are sent home to parents annually. We are committed to student safety and a positive school climate.

**Badge Identification System for Employees, Volunteers, and Visitors:** Signs are posted on campus to advise visitors to sign in at the office. To systematically identify persons who have a legitimate presence on our campus, all employees, volunteers, or visitors are required to wear a pocket or lanyard identification badge. Visitor and volunteer badges are obtainable in the school office. The staff reminds any visitor without a badge to return to the office for one in order to heighten awareness of anyone who is on the campus.

*Last updated: 1/14/2019*

## D. Other SARC Information

The information in this section is required to be in the SARC but is not included in the state priorities for LCFF.

### Average Class Size and Class Size Distribution (Elementary) School Year (2015—16)

Grade Level	Average Class Size	Number of Classes * 1-20	Number of Classes * 21-32	Number of Classes * 33+
K	19.0	4		
1	20.0	2	1	
2	20.0	3		
3	22.0	1	2	
4	28.0		2	
5	24.0		2	
6	27.0		3	
Other**	0.0			

\* Number of classes indicates how many classes fall into each size category (a range of total students per class).

\*\* "Other" category is for multi-grade level classes.

### Average Class Size and Class Size Distribution (Elementary) School Year (2016—17)

Grade Level	Average Class Size	Number of Classes * 1-20	Number of Classes * 21-32	Number of Classes * 33+
K	17.0	4		
1	21.0		3	
2	25.0		2	
3	22.0	1	3	
4	25.0		2	
5	30.0		2	
6	24.0		3	
Other**				

\* Number of classes indicates how many classes fall into each size category (a range of total students per class).

\*\* "Other" category is for multi-grade level classes.

### Average Class Size and Class Size Distribution (Elementary) School Year (2017—18)

Grade Level	Average Class Size	Number of Classes * 1-20	Number of Classes * 21-32	Number of Classes * 33+
K	21.0	3	1	0
1	21.0	2	2	0
2	22.0	4	0	0
3	20.0	1	3	0
4	31.0	1	2	0
5	29.0	1	2	0
6	22.0	2	2	0
Other**	0.0	0	0	0

\* Number of classes indicates how many classes fall into each size category (a range of total students per class).

\*\* "Other" category is for multi-grade level classes.

Last updated: 1/11/2019



**Academic Counselors and Other Support Staff (School Year 2017—18)**

<b>Title</b>	<b>Number of FTE* Assigned to School</b>	<b>Average Number of Students per Academic Counselor</b>
Academic Counselor	0.0	0.0
Counselor (Social/Behavioral or Career Development)	0.0	N/A
Library Media Teacher (Librarian)	0.0	N/A
Library Media Services Staff (Paraprofessional)	1.0	N/A
Psychologist	1.0	N/A
Social Worker	0.1	N/A
Nurse	0.3	N/A
Speech/Language/Hearing Specialist	1.0	N/A
Resource Specialist (non-teaching)	1.0	N/A
Other	0.3	N/A

Note: Cells with N/A values do not require data.

\*One Full Time Equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

*Last updated: 1/14/2019*

**Expenditures Per Pupil and School Site Teacher Salaries (Fiscal Year 2016—17)**

<b>Level</b>	<b>Total Expenditures Per Pupil</b>	<b>Expenditures Per Pupil (Restricted)</b>	<b>Expenditures Per Pupil (Unrestricted)</b>	<b>Average Teacher Salary</b>
School Site	\$13438.8	\$4045.6	\$9393.2	\$84548.0
District	N/A	N/A	\$9288.7	\$84548.0
Percent Difference – School Site and District	N/A	N/A	1.1%	0.0%
State	N/A	N/A	\$6574.0	\$76046.0
Percent Difference – School Site and State	N/A	N/A	27.5%	10.6%

Note: Cells with N/A values do not require data.

*Last updated: 1/11/2019*

## Types of Services Funded (Fiscal Year 2017–18)

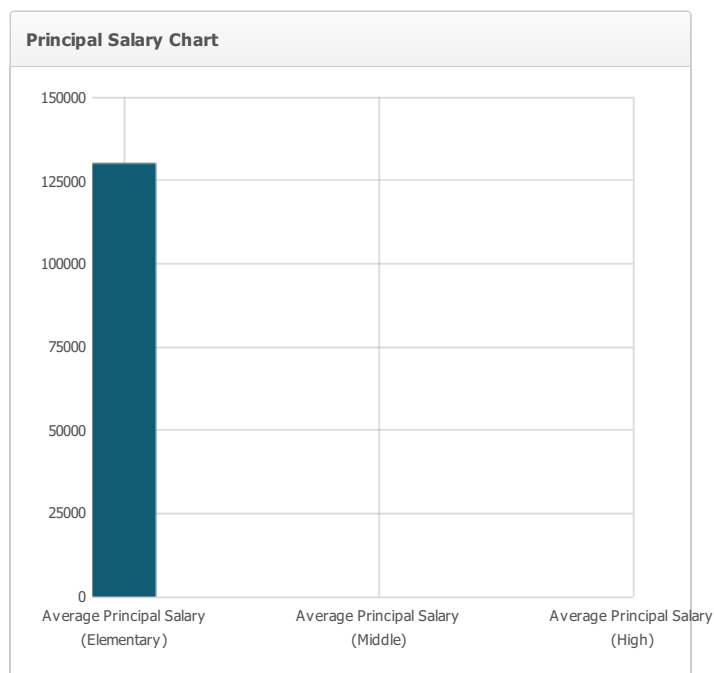
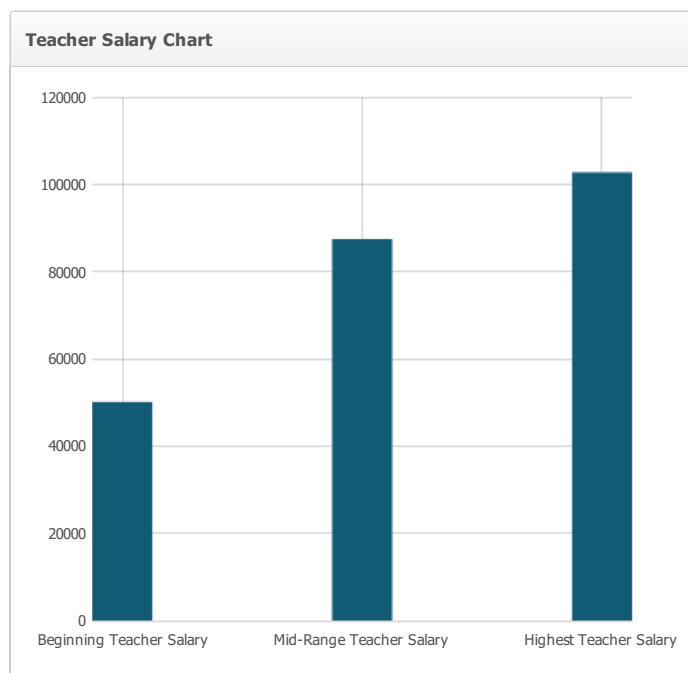
In addition to personnel costs for teachers, support staff, classified staff, and administrators, the District budget funds the purchase of instructional supplies, office supplies, transportation, and equipment. Categorical funds provide certificated tutors, instructional assistants, instructional supplies, and translations of school newsletters and meetings.

Last updated: 1/14/2019

## Teacher and Administrative Salaries (Fiscal Year 2016–17)

Category	District Amount	State Average For Districts In Same Category
Beginning Teacher Salary	\$50,105	\$48,064
Mid-Range Teacher Salary	\$87,413	\$75,417
Highest Teacher Salary	\$102,711	\$94,006
Average Principal Salary (Elementary)	\$130,100	\$119,037
Average Principal Salary (Middle)	\$	\$123,140
Average Principal Salary (High)	\$	\$135,974
Superintendent Salary	\$197,302	\$183,692
Percent of Budget for Teacher Salaries	41.0%	36.0%
Percent of Budget for Administrative Salaries	5.0%	6.0%

For detailed information on salaries, see the CDE Certificated Salaries & Benefits web page at <https://www.cde.ca.gov/ds/fd/cs/>.



Last updated: 1/14/2019

## Professional Development

Goleta Union School District annually provides three full days and two half-days of in-service to certificated staff, professional development during staff meetings, and district-wide release time throughout the year. Teachers are afforded common collaboration time to work in Professional Learning Communities as well as opportunities to attend professional conferences and workshops. Classified staff members meet for training specific to their positions several times during the year. Our Curriculum Council and related subcommittees provide formal structures as on-going steering committees.

In 2016-2017, our committee of teachers and administrators recommended adopting Wonders Reading. Consequently, two initial in-service days were devoted to orienting teachers to the new adoption. Our primary means of professional development is the PLC process. We have a trained cadre of teachers and administrators in the DuFour PLC process. In 2016-2017, we embarked on a journey rooted in the Standards for Staff Development (Learning Forward, 2006). We combined the work of Learning Forward with Doug Reeves' Data-Driven Decision Making (2006), DuFours' (2007) PLC philosophy and Victoria Bernhardt's Four Areas (2004) to provide a powerful school improvement process intended to increase the capacity of teacher-administrator teams and to align educator learning with student learning needs. We began our journey by endeavoring to answer the questions 'what do students need to know and be able to do', 'what do

educators need to know and be able to do to ensure student success', and 'what professional development will ensure educators acquire the necessary knowledge and skills?' (NSDC, 2006). Differentiating for adults is as important as differentiating for students. PLCs identify a study group focus with plans that are aligned with our district mission, the LCAP, and school site plans. At the end of the year, PLCs share their learning outcomes with staff members by presenting their study group focus, what they learned along the way, and what they did differently because of their study group.

In 2017-2018, we continued to refine our PLC process as well as our work with team professional practice goals in alignment with school and district goals. Our curriculum council focused on supporting our teachers throughout the district with the implementation of our new English Language Arts' Wonders adoption materials. Additionally, a combined team of administrators and teachers participated in instructional rounds focused on oral language development in their own class or school site.

For the 2018-2019 school year, we have added a principal professional learning community (PLC) that meets monthly to support the needs of their schools. All district teachers and support staff are focused on building their data literacy skills to better support the PLC process. Teams from three school sites will attend a PLC Summit, with other teams planning to attend in subsequent years. The curriculum advisory council is focused on supporting differentiation for all students with the adopted English Language Arts curriculum. An expanded group of teachers and administrators continue to participate in Instructional Rounds to develop their own capacity and focus on students' oral language development. A cohort of teachers are also participating in a Lesson Study to support greater implementation of integrated English language development. Additionally, all teachers are participating in a three-part series of NGSS seminars to support the NGSS curriculum pilot and develop baseline skills prior to an adoption for next year.

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